#### What Is Critical and How to Organize It

#### CASH Conf 2024

# Managing the Project Record

Julie Arthur, Executive Director Palm Springs Unified SD Planning & Development Lettie Boggs COLBI Chief Executive Officer

#### No matter what system you use – the elements of the record remain the same

You can prepare a file system to use the Blue Titles of this presentation as your first level of file or tag, with a sub file level for each bullet point

> Always label / tag by site, project, and unique project number

#### **AGENCY SUBMITTALS**



#### Department of Toxic Substances Control (DTSC)

- Phase One Environmental Site Assessment (POESA)
- Preliminary Environmental Assessment (PEA)
- School Cleanup Agreement (SCA)
- Removal Action Workplan (RAW) or Remedial Action Plan (RAP)
- Sampling (Asbestos/Lead) Report
- Abatement
  Documentation
- No Further Action Letter (The Goal!)



California Department of Education – School Facilities Planning Division (CDE-SFPD)

- Site Approval Letter
- Plan Approval Letter
- Educational Specification Acceptance



#### Office of Public School Construction (OPSC)

- SAB 50-04 and SAB 40-05
- Project Information Worksheet
- Every SAB 50-06 with
  Detailed Listing of Project
  Expenditure (DLOPE)



#### Division of the State Architect (DSA)

- Project Number
- Plan Approval Letter
- Record of USGS Approval







#### SITE ACQUISITION AND APPROVAL

- Appraisal Reports
- Testing & Surveys
- CEQA Documents
  - Initial Study
  - Negative Declaration, Mitigated Negative Declaration, or Notice of Preparation and Environmental Impact Report with Notice of Determination by the Governing Board (NOD should have a County Clerk stamp)
  - State Clearinghouse Transmittal
- Site Approvals (may be duplicated here or retained in the Agency section)
  - Calif Dept of Education Site Approval
  - Division of State Architect Site Approval
  - OPSC No Further Action Letter
- Eminent Domain
  - Court Documents
- Escrow Statement for Purchase of Property
  - Supporting Documents and Contracts
- Property Title and Easement information
- Legal Correspondence (Site Related)
  - Opinions

				Business/Farm/Non-Profit Organization							
			Tenant/Homeow								
TENANT	PARCEL/ REAL	LAST RESORT	REPLACEMENT	MOVING	DISPLACED	BUSINESS RE-	IN-LIEU OF	FURNITURE &	LOSS OF	PAYEE	DESCRIPTION/PURPOSE
OR	ESTATE NUMBER	HOUSING AND/OR	HOUSING	EXPENSE -	BUSINESS	ESTABLISHMENT	BUSINESS	EQUIPMENT	GOODWILL	TOTAL	
OWNER		DOWN PAYMENT/	PAYMENT	ACTUAL OR	EXPENSE/	6090(i)(1), 6094	EXPENSE	PURCHASE	6100		
(T) OR (O)		RENTAL	6102	FIXED	CONSULTANT		6100	VS. MOVING	2040000040		
		ASSISTANCE		6090(a), 6096	6090(b)(1)&(2)			6090(b)(5)			

#### **Calif Environmental Quality Act**

All projects undertaken by a public agency (not just site acquisition) are subject to the California Environmental Quality Act (CEQA), which requires the project undergo an environmental review process for the proposed Project, pursuant to the CEQA and the CEQA Guidelines

Inform decision makers and the public

Potentially Significant Environmental Impacts

Supplemental CEQA info at end of Project Record PPT Identify ways to

**Eliminate impact** 

Reduce or mitigate impact

Determine that it is needed even tho' an impact Board makes determination

Upon completion of the full communication process

#### More about CEQA

#### EIR & SEIR

Environmental Impact Report

Supplemental Environmental Impact Report

#### IS & MND

Initial Study with Mitigated Negative Declaration

#### IS & ND

Initial Study with Negative Declaration

Exemption

Categorical and Statutory

			Project Communi	ity Notification	
			Action Ch		
Item:			Date:	Timeline	Complete
Project Name:	Early Childhood Si	nade Struct	tures- Various Scho	ool Sites	
CEQA type detern	nination		Exemption	Complete	
Renderings			5-Dec-21	Site Plan for Location	
Draft Community	Letter		10-Dec-21		Y
City/County Notif	fication		10-Dec-21		Y
Community maili	ng labels (500ft)		10-Dec-21		Y
Draft newspaper	notice			7 days notice prior to Brd Meeting after	
			18-Dec-21	Cabinet Apprv (small project)	
Draft Principal, te	acher and parent lett	er	10-Dec-21		У
Cabinet Presentation:			15-Dec-21	30 days prior to Board Approval	
Spanish Translation			16-Dec-21	After Cabinet approval of drafts	У
Send out Comm Notice Letters			18-Dec-21	After Cabinet approval of drafts	N
7-day notice in newspaper of project Prior to		rior to		After Cabinet approval of drafts	
Auth to Bid			19-Dec-21		
Comments Back - Public			12-Jan-22		
CEQA acceptance board meeting			23-Jan-22		
Set DSA Back Check Appt.			14-Sep-22		
DSA Approvals			16-Nov-22		
Board meeting requesting permission to bid			6-Dec-22		
LLB Advertise bid for project in newspaper				After board meeting requesting to bid, Ad to	)
			9-Jan-23	News Paper	
LLB Jobwalk			30-Jan-23		
LLB Submit Proposals			22-Feb-23		
Interview Contractors			5-Mar-23		
Project Award			26-Mar-23		



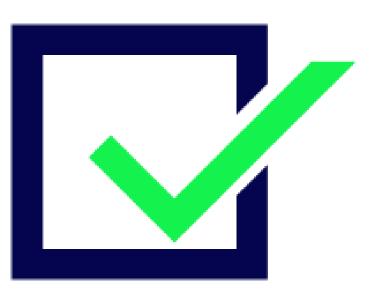
## PLANNING

- Architect Selection Process
  - Proof of a Qualifications Based Competitive Selection
- Needs Assessment
- Building Data (Engineering calcs)
- Educational Programming
- CDE Educational Specifications
- District Specifications
- Utility Location Analysis
- Design Committee Meeting Minutes
- Cost Estimates
- Architect Correspondence



#### PREQUALIFICATION OF BIDDERS

- Advertisements of the bid
- Tally of Submittals/selection matrix
  - List of qualified potential bidders
- Successful bidder's pre-qual packet/info
- Challenge process documentation
- Legal correspondence



#### BIDDING

#### Delivery method documentation (if applicable)

- Construction Management Qualifications Appraisal
- Lease-Lease Back Docs
- Design-Build competition docs
- Bid Advertisements
- DVBE Compliance Effort Documentation

Description	AssignTo	Status
First Bid Advertisement	Beth	Done
Second Bid Advertisement	Beth	Done
Jobwalk	Beth/Dan	Done
Prequals Due	Nicolle	On Track
Last Day for RFI's	Tracy/Architect	On Track
Issue Final Addendum	Tracy/Architect	On Track
Publish Prequal list	Nicolle	On Track
Bids Due	Beth	On Track
Bid Review End Date	Beth	Not Started
Board Agenda Due	Beth	Not Started
Board Meeting Approval	Board	Not Started
Contract Docs to Contractor	Beth	Not Started
Contract Docs Due to LBUSD	Contractor	Not Started
NTP and Precon Meeting	Dan	Not Started
Construction End Date	Dan	Not Started

- Specification Document
- Stamped plans
- Addenda to Specifications
- Requests for Information and responses
- Bid Tally Sheet from bid opening
- Bid Documents from top 3 bids (or more if close or contentious)



## LABOR COMPLIANCE

- Proof of Project Registration on the DIR Website
- PLA or other Labor Compliance Program Plan (if used)
  - Dept of Industrial Relations program approval (when appropriate)
- Ongoing review documentation
- Correspondence regarding compliance issues
- Issue Resolution





#### CONSTRUCTION MEETINGS

- Current Project Schedule
- Construction Meeting Minutes (from recent meetings)
- Requests for Information (currently open)
- RFI's/PCO's/Change Directives (still under discussion)
- Construction Correspondence (applicable to open items)

#### CONSTRUCTION RECORD

- All Contract Documents
- Bid Addenda's if hard bid and awarded
- Notice to Proceed
- Project Schedules
- Construction Meeting Minutes
- Requests for Information
- Bulletins/Change Directives, Arch's Supplemental Instructions
- Construction Correspondence
- Notice of Completion (or Letter of Completion)







### INSPECTION

- Inspector's Log (Monitor the quality)
  - Weather each day and if too wet to work
  - Crews on the job with estimate of crew size
  - Notices of concern or stop work notices
- Inspection Notices
- Testing Reports
- Punch Lists
- Photographic Documentation

#### LEGAL

When legal assistance is required in addition to the routine reviews by legal counsel, they should be retained in a confidential file location or method

#### Typical areas of legal review, which may go in the area of regular files:

- Challenges to Bids
- Challenges to Prequalification
- Stop Notices (when significant in number or at the end of the project timeline)
- Legal Correspondence

# **Consider password protect** – when you need to keep it confidential

#### CONTRACTS

- Copy of every contract
- Screen print of Project Registration with DIR (PWC100)
- Modifications to contracts (such as amendments)
- Change Orders (DSA stamped)
- Stop Notices and Lien Releases
- Notice of Completion with County Stamp (or Letter of Completion)
- All Board Actions for the project, including budget adjustments





### ACCOUNTING

- SAB 50-06 with DLOPE
- Record of every warrant by object
- Copy of each pay request or invoice
- Copy of purchase order
- Access to each contract
- Routine Restricted Maintenance Account 3% Verification
- Project Information Worksheet
- All Board actions for the project



### AUDIT

- Retrieve from Accounting/Fiscal the GL for each year of the project for each Fund used and retain for audit
- Assure the Contracts/PO's and Payment records are maintained for audit and not on the Fiscal timelines
- Provide a copy of the district coding structure for the project

PROJECT TYPE a	nd NUMBER:	OPSC NUMBER:				
Category	Item	18	А	Date of Doc	Location	
Site -	CDE Site Approval Letter					
New Sites only -	Proof of Acreage Purchased					
Site -	CEQA Compliance Board Action					
Site - Planning <sub>-</sub>	DTSC No Further Action Letter Architect Qualifications Appraisal & Agreement, with evidence of competitive selection					
Planning -	Architect Amendments to Contract					
Planning -						
Planning -						
Planning -						
Planning -	Engineer's Qualifications Appraisal & Agreement					
Planning -	CDE Plan Approval Letter					
Planning -	Local Plan Approval (Submittal For Review And Comment)					
Planning -						
Construction -						
Construction -	Evidence of DVBE compliance effort					
Construction -	Construction Bid Summary and Delivery Method					
Construction -	Notice To Proceed					
Construction -	Inspector Qualifications Appraisal & Aggreement					
Construction -	Construction Contract With Board Award					
Construction -	Change Orders With DSA Stamps (Or Architect Letter)					
Construction -	Final Construction Billing					
Construction -	Notice of Completion					
Nod Doc to File -	Verify Plans Reflect Zero New Square Footage					
Nod Doc to File -	Verify Site Dev Costs Are Only For Replacement/Repair					
Doc to File -	Compare Number of CRs on Plans to the 50-04					
Doc to File -	If shared project, Prorated Split Basis					
Doc to File -	Funding source plan					
Doc to File -	If applicable, the High Priority Project designation					
Doc to File -	Routine Restricted Maint. Account 3% Verification (Each Yr)					
State -	SAB Agenda items related to the project					
State -	SAB 50-04 And Amount Spent On Hard Costs					
State -	SAB 50-05 And Occupancy Date					
State -	Advisory Letter(s), if any					
State -	SAB 50-06 Final and DLOPE					
Procedure -						
Verification -						

#### **PUBLIC RELATIONS**

Not legally required but frequently accessed for review when preparing similar activities for future projects or responding to Board regarding how issues were handled

- All newspaper articles
- PDFs of blog and community forum articles
- Groundbreaking program and pictures

- Dedication program
- Call Records
- Letters received about the project

PUBLI	C CALI	RECORD		Maintained by: Lena Sr	mith	
Date	Time	Caller Name	Phone No.	Neighborhood/School	lssue	Shared
5/21/2023	2:00 PM	James Beck	714-936-6501	Willard Elem	Lives across the street from the school. Parents arriving for pick up in the afternoon are parking in fromt of his garage along the curb. Asking for school personnel to move folks along or remind them this is not OK.	To Director 5/21
5/23/2023	11:15	Claudia Mendoza	714-226-3433	Franklin Middle	Concerned about trash left on his lawn	To Director 5/23

#### SUBMITTALS, WARRANTY RECORDS, AND OPERATIONS MANUALS

Maintain them digitally in this section when you can, but for the bulky items, use a box

Label them with the submittal number from the log, put a copy of the log in the front of the box

Also add a copy of the planting materials as M&O will need it too



#### **AS-BUILT DRAWINGS**



- Inspector makes annotations to assure CO's are followed (his own set)
- Contractor contributes to the blue beam set and keep their own electronic set
- Architect prepares the Record Set in blue beam

#### CULLING THE PROJECT RECORD

At the end of the project, once past final notice of completion, final payment, full occupancy, and statute of limitations on lawsuits, you can reduce many items of the record and retain only the final version of most items:

- Review any paper that has accumulated in relation to the project, scan and store or shred
- Extra plan rolls can be offered to M&O for their use
- Move the submittals, warranty records, and operation manuals to the team that will be managing the warranty period and then to M&O
- Retain only the successful bidder's prequalification packet, and not the confidential financials of that packet, shred or return any confidential documents

# Supplemental Section on CEQA

#### Julie Arthur, Executive Director Palm Springs USD, Facilities Planning & Development

All projects undertaken by a public agency are subject to the California Environmental Quality Act (CEQA), which requires the project undergo an environmental review process for the proposed Project, pursuant to the CEQA and the CEQA Guidelines. The basic purposes of CEQA are as follows: to inform decision-makers and the public about the potentially significant environmental effects of proposed activities, identify ways to eliminate or reduce such potentially significant environmental impacts through the use of feasible alternatives and mitigation measures, and to disclose why a governmental agency may consider approving a project if significant environmental effects are involved. CEQA Types:

Environmental Impact Report (EIR) and Supplemental Environmental Impact Report (SEIR)

Initial Study with Mitigated Negative Declaration (IS/MND)

Initial Study with Negative Declaration (IS/ND)

Exemptions - Categorical and Statutory

A key feature of the CEQA review process is the opportunity for the public to provide input on Negative Declarations, Mitigated Negative Declarations, and EIRs.

Notification to surrounding neighborhoods is 500 feet of the edge of the property. But this does not include all staff and parents at a particular school.

If a project falls under a categorical or statutory exemption, it does not require the same type of notification as the above processes.

So how do you share information with the neighboring communities about projects taking place at a school such as a shade structure, new restroom building or 9 portable classrooms?

PSUSD adopted Operational Expectations covering communication for all projects including exemptions...

O.E. 12 - The Superintendent will assure full community notification prior to any building or renovation projects. Interior projects are exempt.

Projects falling under CEQA exemptions are identified as Large and Small project notification categories.

Letters with descriptions and renderings of the project are mailed to the neighboring community and staff/parents receive electronic notification through each school's electronic communication.

Small projects are defined as adding portables and electronic marquees

- Notification:
  - Cabinet presentation of project, not less than 30 days prior to scheduled Board approval, to include renderings, draft copy of letter to homeowners within the 500' radius.
    - For written notification of homes within 500 feet, the letter must contain a clear description of the project, any detailed renderings, a proposed timeline, and contact information for questions and comments.
  - Principal, teachers, parents and homes within 500 feet of the school address
  - Seven (7) days advance notification in the newspaper

Large projects are defined as new school or building construction, historical building modification or remodel, solar canopies, shade structures and communication towers:

- Notification
  - Cabinet presentation of project, not less than 30 days prior to scheduled Board approval, to include renderings, draft copy of letter to homeowners within the 500' radius and to city governments to be read into their record.
    - For written notification of homes within 500 feet, the letter must contain a clear description of the project, any detailed renderings, a proposed timeline, and contact information for questions and comments.
    - Principal, teachers, parents and homes within 500 feet of the school address.
    - 20-day advance notification in the newspaper prior to a board meeting accepting the CEQA.
    - Public meeting accepting CEQA.
  - Allowable Exceptions On a case-by-case basis, Cabinet can direct staff to notify community members outside of these guidelines

Facilities staff prepares an OE/CEQA checklist for each project showing item and date of completion.

Each notification identifies the date when the Board of Education members will accept/reject the CEQA requirements for a project.

A separate email address has been set up – <u>FacilitiesPlanning@psusd.us</u> to receive comments on all projects. All staff members have access to email address to monitor comments.

All written comments are shared with BOE members prior to the Board meeting. The Board meeting has a set aside on the agenda for any member of the public wishing to speak on a project.

OE/CEQA checklist for each project showing items for completion.

	TK Improvements at I	Elementary Schools			
	Project Commun	ity Notification			
	Action Checklist				
Item:	Date:	Timeline	Completed		
Project Name: Early Childhood Shade	Structures- Various Scho	ool Sites			
CEQA type determination	Exemption	Complete			
Renderings	5-Dec-21	Site Plan for Location			
Draft Community Letter	10-Dec-21		Y		
City/County Notification	10-Dec-21		Y		
Community mailing labels (500ft)	10-Dec-21		Y		
Draft newspaper notice		7 days notice prior to Brd Meeting after			
	18-Dec-21	Cabinet Apprv (small project)			
Draft Principal, teacher and parent letter	10-Dec-21		у		
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7-day notice in newspaper of project Prior	to	After Cabinet approval of drafts			
Auth to Bid	19-Dec-21				
Comments Back - Public	12-Jan-22				
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Set DSA Back Check Appt.	14-Sep-22				
DSA Approvals	16-Nov-22				
Board meeting requesting permission to b	id 6-Dec-22				
LLB Advertise bid for project in newspaper		After board meeting requesting to bid, Ad to	1		
	9-Jan-23	News Paper			
LLB Jobwalk	30-Jan-23		1		
LLB Submit Proposals	22-Feb-23				
Interview Contractors	5-Mar-23				
Project Award	26-Mar-23		1		
			1		

When the project is in DSA back check, a board item is prepared using the OE/CEQA checklist requesting authorization to bid the project. If a budget increase requested, this can be included as part of the board item.

**This is important** as it reminds the Board of Education members of the steps taken to bring the project forward. There may be new board members that were not on the Board when the initial CEQA process was taking place. It also protect Facilities staff and the project for the late protester that may attend when the contract is being awarded or demolition starts.

#### Board Item – Authorization to Bid

#### APPROVAL OF AUTHORIZATION TO ISSUE AN INVITATION TO BID FOR THE HIGH SCHOOL FIELD LIGHTING PROJECTS AT CATHEDRAL CITY HIGH SCHOOL, DESERT HOT SPRINGS HIGH SCHOOL, AND PALM SPRINGS HIGH SCHOOL (OE-12.11)

#### Rationale:

The Facilities Planning and Development staff requests the Palm Springs Unified School District Board to authorize issuance of an Invitation to Bid for the HS Field Lighting projects at Cathedral City High School, Desert Hot Springs High School, and Palm Springs High School. Communication items identified in Operational Expectations OE-12 have been completed as follows:

#### Item/Date:

#### Cathedral City HS, Desert Hot Springs HS, and Palm Springs HS:

Presentation of project to Cabinet with renderings/January 11, 2023

Notification to community within 500 feet of school/ March 21, 2023

Notification in Desert Sun Newspaper of project/March 22, 2023

Notice to City of Cathedral City, Palm Springs, Desert Hot Springs regarding project/ March 31, 2023

Notification to principal, teachers, and parents/ March 31, 2023

Presentation of project and approval of CEQA documents/June 27, 2023

Approval of plans from Division of the State Architect/September 11, 2023

**Recommended Motion:** 

The Administration recommends the Board of Education approve authorization to issue an Invitation to Bid for the HS Field Lighting projects at Cathedral City High School, Desert Hot Springs High School, and Palm Springs High School as presented.

Financial Impact:

None at this time



# **THANK YOU!**





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Julie Arthur, Executive Director

Palm Springs USD Facilities Planning & Development

